



What makes up your preferred future?

On a large post-it, CLEARLY write 3 vision details....

BE SPECIFIC!

E.g. rather than 'peace on earth' > 'handguns banned'

E.g. Rather than 'children valued,' > every child guaranteed safe shelter, clean water, sufficient food, and education'

From one...

pass your list of preferred future details to your left recipients –

check those items you also listed

star those items you wished you'd listed!

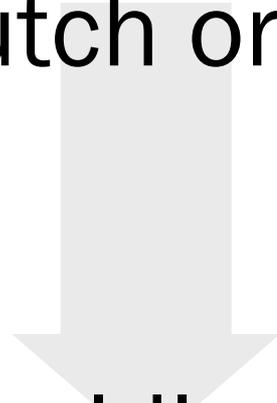
now pass them again to your left...

and so on around the table, until they return home.

... to many.

1955

Fred Polak, *The Image of the Future* (Dutch original)



Elise Boulding, *The Image of the Future* (English translation)

1961

▲▲ The rise and fall of images of the future precedes or accompanies the rise and fall of cultures. As long as a society's image of the future is positive and flourishing, the flower of the culture is in full blossom. Once the image of the future begins to decay and lose its vitality, however, the culture cannot long survive.

Fred. L. Polak, *The Image of the Future*, 1961, vol. 1, p. 50.

1950s

Gaston Berger

La prospective

+ *territorial prospective*

Bertrand de Jouvenel



Michel Godet

1980s

1970

Warren Ziegler,
Community Visioning



Boulding and Ziegler,
*Imaging the Future
as a World without Weapons*

1980

meditative visualization

share worst fears – convert to best hopes

individual meditative visualization >>> poster

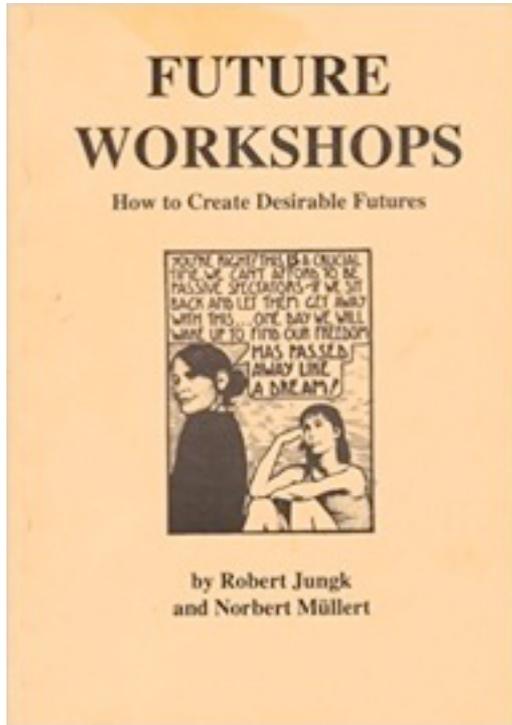
find fellow travellers by ‘touring’ individual visions

self-identified working groups synthesize from individual to collective by collating shared goals, what they admire

add detail – flesh out the day to day experience

backcast – detail specific events necessary to achieve

1987



Robert Jungk
and Norbert Muellert
Future Workshops

1987

critique / fantasy / implement

designed to improve squatters' communities,
assumes no resources

prepare – all stakeholders, rules of play

solve a present problem, identify via a catharsis

fantasize a visionary solution

implement by accepting design constraints of
minimal resources to spur local creativity

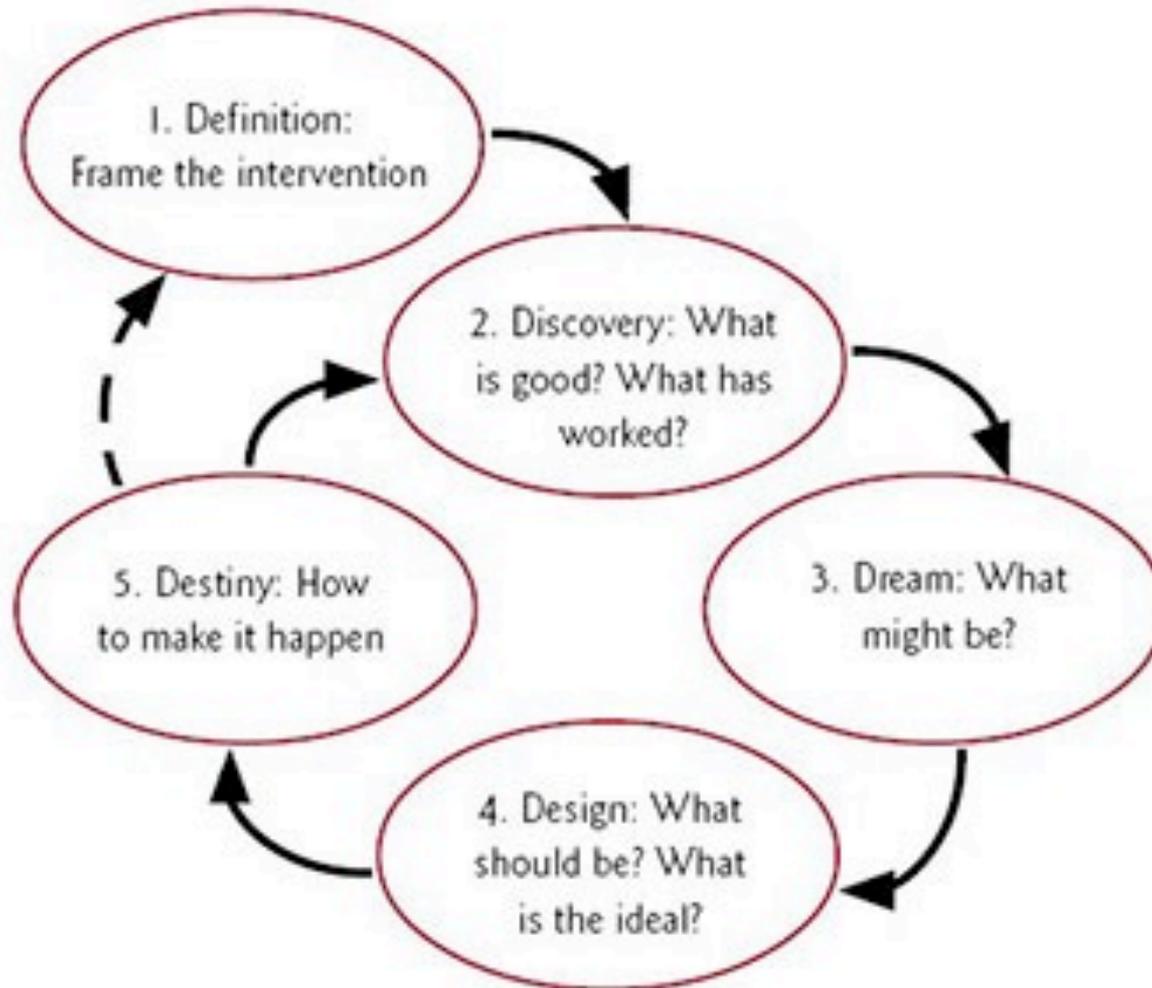
commit by signing up to act, with a deadline

1987

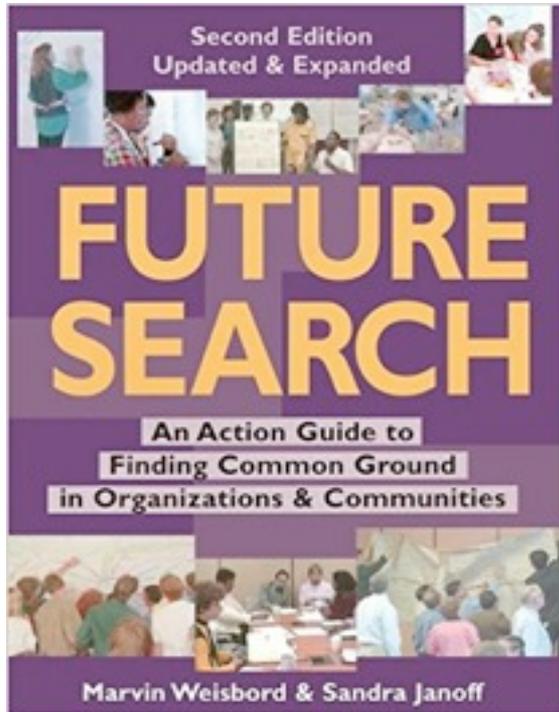
David L. Cooperrider
and Suresh Srivastva
*Appreciative inquiry
in organizational life*

1987

build on strengths & successes



1995



Marvin Weisbord
and Sandra Janoff
Future Search

1995

Past, present, ideal future – act

shared history timeline

external trends and current and possible future responses

prouds and sorries re: topic or problem

ideal future described as if it were accomplished

identify and confirm common ground

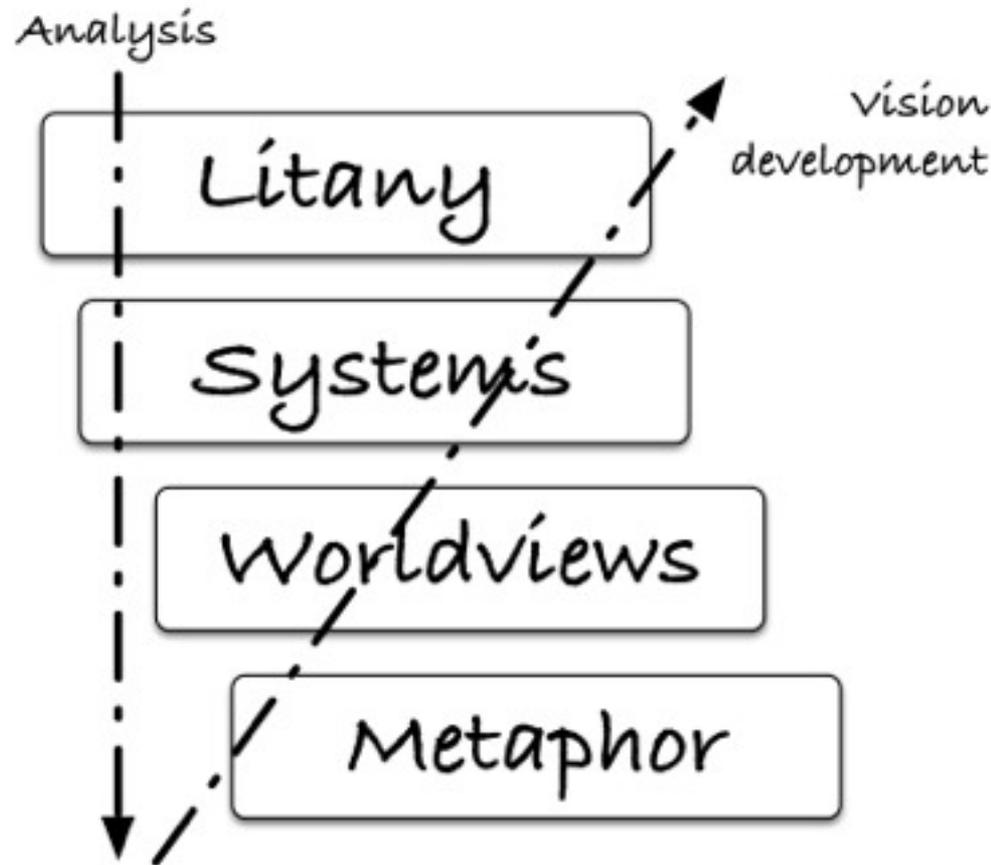
commit by signing up to act, with a deadline

1998

Sohail Inayatullah
Causal Layered Analysis

1998

**analyse problem down to myths –
choose alternatives and build up**



2004

Richard Lum
with Michelle Bowman,
Verge General Practice Framework

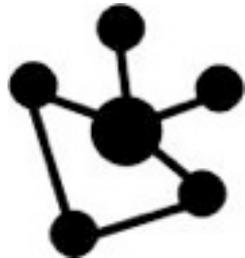
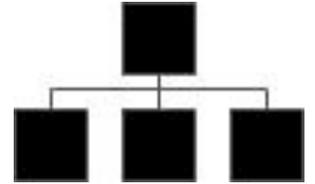
2004

how should we...? in 6 dimensions



How should we define ourselves and the world around us? What should our values, paradigms encompass?

How should we relate to other people, to organizations and communities, and to nature?



How should we connect people, places and things, and transmit value and meaning?

How should we create goods, services - and social roles?



How should we acquire and use the goods and services we create?

How should we destroy value and what should be our reasons for doing so?

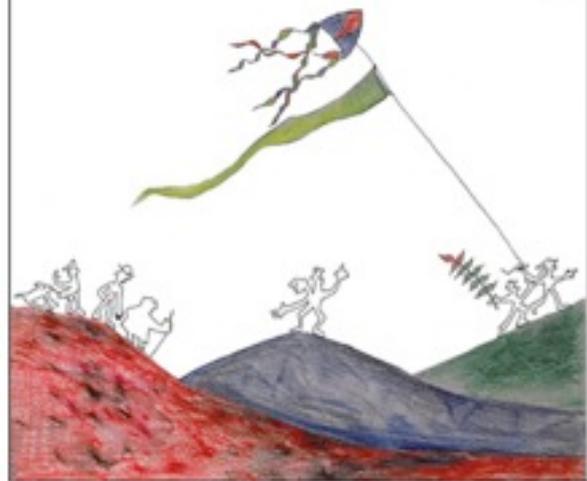


2013

THREE HORIZONS

The Patterning of Hope

Bill Sharpe



Bill Sharpe
*Three Horizons:
The Patterning of Hope*

2013

mindsets and patterns of activity

scale and scope of patterns of life

1st current patterns / assumptions – stable (faux)

3rd visionary futures - transformational

2nd entrepreneurial space of messy transitions,
experiments, competitions, adaptations - unsettled

patterns of the present giving way to patterns of
transformational possibilities via entrepreneurial
initiatives

Leadership

Robert Greenleaf, “The Servant as
Leader,” 1970

James McGregor Burns, *Leadership*, 1978

Peter M. Senge, *The Fifth Discipline*, 1990

Bennis and Nanus, *Leaders:
Strategies for Taking Charge*, 1997

Leadership

turbulence and creativity

“bisociation:”

Arthur Koestler, *The Act of Creation*

“intersection:”

Frans Johansson, *The Medici Effect*

The act of combining dissimilar elements; integrating two previously dissimilar and unassociated frames of reference.

from present problems to joy

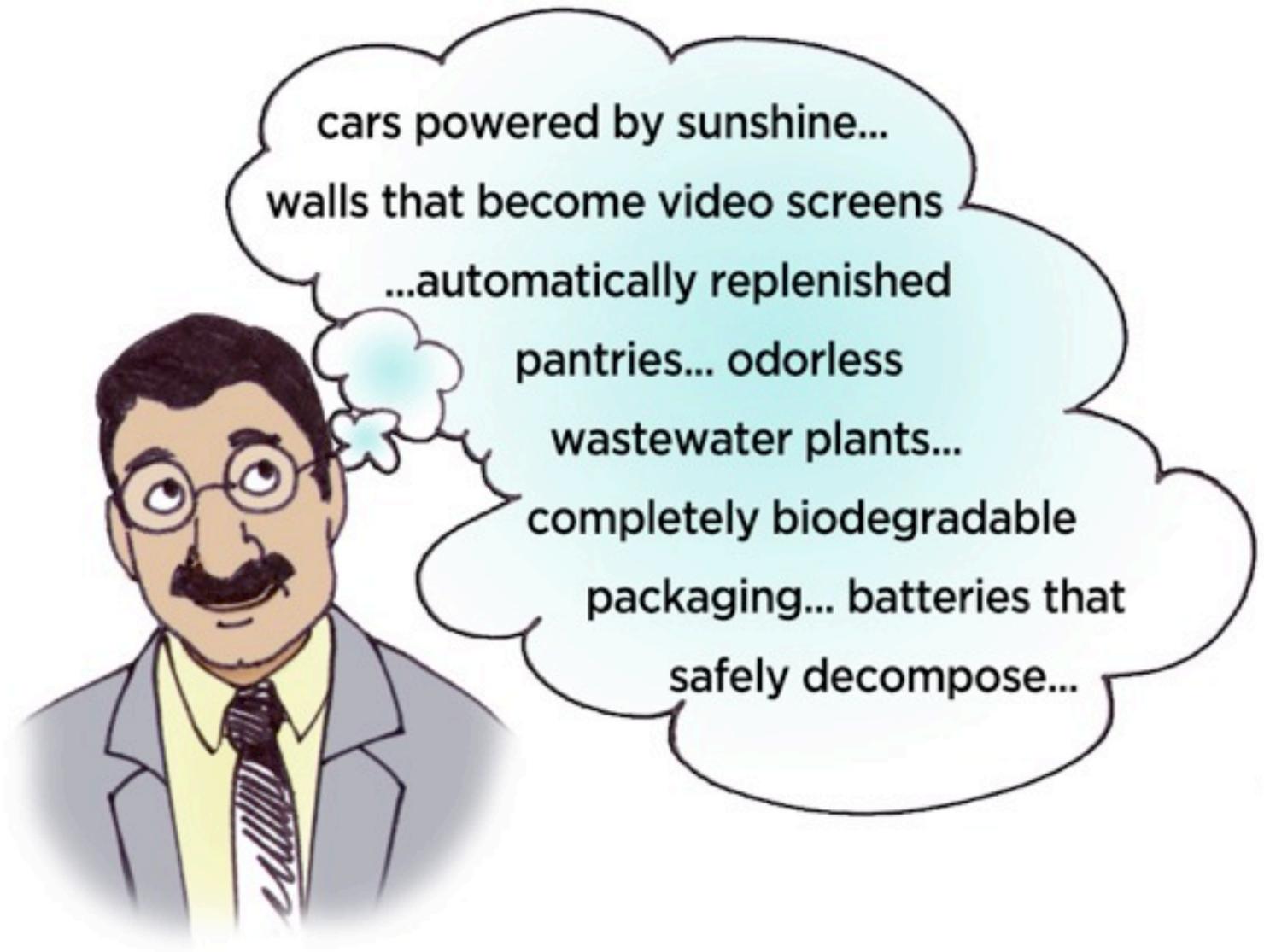
- be specific: focus on fine detail; a personal perspective, a change in your community.
- identify a concern, a worry, an irritation.
- transform it to joy –
- reverse it and express it as something that makes you smile in delight, e.g.,
old community planning conflict >> new community planning connects mediation *and* foresight!
old batteries...no recycling >> biodegradable batteries fertilize houseplants!

4 steps to shared joys

- from present problems to joy -
generate at least four future joys by reversing present irritations and write EACH on a post-it
- trade your joy -
trade one post-it with the person on your left, another with the person on your right, the third with the person in front of you, and the fourth with the person behind you.

...4 steps to shared joys

- create new joy -
think about the joy you received and consider the joys you gave away >> what new ideas emerge from their combination?
- share your new joy -
turn to one or two of the people near you and share the new ideas you generated for a preferred future.



From present problems to joy

1



2



Trade your joys

3



4



**Create
new
joy**



Share your new joy



post your joys!

Cloud Atlas

▄▄ Why fight the “natural” (oh, weaselly word!) order of things? Why? Because of this—one fine day, a purely predatory world *shall* consume itself. Yes, the Devil shall take the hindmost until the foremost *is* the hindmost. In an individual, selfishness uglifies the soul; for the human species, selfishness is extinction. Is this the doom written within our nature?

Cloud Atlas

▄▄ If we *believe* that humanity may transcend tooth & claw; if we *believe* diverse races & creeds can share this world as peaceably as the orphans share their candlenut tree, if we *believe* leaders must be just, violence muzzled, power accountable & the riches of the Earth & its Oceans shared equitably, such a world will come to pass. I am not deceived. It is the hardest of worlds to make real. Torturous advances won over generations can be lost by a single stroke of a myopic president's pen or a vainglorious general's sword.

A life spent shaping a world I *want* [my children] to inherit, not one I *fear* [my children] shall inherit, this strikes me as a life worth living.

**May you live
to see your vision**

Thank you!



APF Pro Dev | Mary Ward House

Tuesday, 7 November 2017

Dr. Wendy L Schultz



INFINITE FUTURES
FORESIGHT RESEARCH AND TRAINING



**Wendy
Schultz**

Dr. Schultz earned both her MA and PhD in Alternative Futures at the University of Hawai'i at Mānoa, and has over thirty years of foresight practice all over the world. She lives in Oxford, England.